

MACKENZIE COUNTY

# 2018 Capital & Operating Budget

April 25, 2018 – Council Meeting



# Contents:

<b>1. 2018 Operating Budget</b>	<b>05</b>
- Operating Budget	
- Non-TCA	
<b>2. Cash Flow Requirement</b>	<b>17</b>
<b>3. 2017 Carry Forward Projects</b>	<b>29</b>
- TCA	
- Non-TCA	
<b>4. 2018 Capital Projects</b>	<b>35</b>
- TCA	
<b>5. Municipal Reserves</b>	<b>39</b>
<b>6. 2018 Municipal Taxes</b>	<b>41</b>
<b>7. 2018 Grants to Other Organizations</b>	<b>43</b>



# 2018 Operating Budget

## **REVIEW OF STATEMENT OF OPERATIONS:**

Mackenzie County's management team has drafted the 2018 operating budget for Council's consideration, using various assumptions including maintenance of current levels of service (status quo), and recalculation of the water and sewer rate, in order to reach 100% recovery rate of operating expenses excluding TCA amortization and including long-term debt principal and interest payments.

## **Significant Budget Changes**

### **Revenue**

#### **Taxation**

2018 Assessment values and 2017 Tax rates were used to estimate Tax Revenue for 2018. 2018 Assessment values increased by 5.55% over 2017 values. This increase is due to updating current property assessment values, and a large industrial property project coming on line in 2017.

#### **Water Sales**

Assuming the water and sewer rates remain the same in 2018, the bulk water revenue will increase by \$16,935, and the bulk sewer revenues will increase by \$11,740 from the 2017 budget.

#### **Penalties on Taxes**

Penalties on taxes are anticipated to be \$90,000 lower than 2017 budget. The penalty calculation process was changed in 2017 to reflect the method in the Municipal Government Act. According to our current Tax Penalties Bylaw amended in 2013, we have four penalty runs on January 1 (12% penalties), July 1 (6% penalties), September 1 (9% penalties), and November 1 (12% penalties) in a yearly cycle.

#### **Provincial Grants**

We do not anticipate a significant change in provincial grants in 2018. Basic Municipal Transportation Grant remains the same as we received in previous years. ASB grant, MSI operating & capital grant, GTF grant, and FCSS grant remain unchanged.

2018 Capital grant amount have been released for MSI and GTF, so the budget was developed based on 2018 Capital grant amounts received.

**Expenses**

**Wages and Salaries**

Wages and salaries were amended to include the organizational chart changes approved at the October 30, 2017 Budget Council meeting.

It is noted that LAPP rates have decreased, so you will see a decrease in the sum of total benefits mainly due to the LAPP decrease.

**WCB**

Budget is estimated at the 2017 rates as WCB premium rates have not been released. WCB rates are calculated based on percentages of overall annual salary. The 2018 budget reflects a \$15,887 increase in costs, as we did not get the anticipated rate reduction due to the amount of claims in the past 3 years.

Mackenzie County became COR certified in spring 2016 which resulted in an \$8,475 refund and anticipated 2017 refund of \$4,950.

Annually the municipality receives a return on investments along with other eligible Alberta employers and receive a surplus distribution cheque. As of October 24, 2017 there have been no WCB claims to date. As there are no claims to date, we anticipate a higher surplus refund in 2018 for 2017.

The following table shows our return on investments from the past four years.

2016	2015	2014	2013
\$ 0.00	\$24,811.87	\$26,617.99	\$27,946.50
-claims amounts too high to justify surplus payment.			

**Advertising**

In the 2017 Budget, Council approved an increase of \$13,000 which was not reflected in the October 30, 2017 budget presentation. After the amendment, and administration reviewing each budget line, the increase to the budget line of advertising from 2017 Budget to 2018 Budget is \$3,180.00. This does not take into account the reduction in postage, printing, supplies, and manpower for the production of the County Image.

**Engineering and Consulting**

Changes in engineering & consulting fees are approximately an increase of \$35,000. The changes within these fees include the following:

<u>Engineering &amp; Consulting</u>	35,000
Roads – Reclamation plan for Meander River gravel pit	35,000

**Professional Fees**

Overall change in professional fees is approximately a decrease of \$160,000. The major changes within the professional fees include the following items:

<u>Professional fees</u>	(164,000)
Fire – Emergency calls - Town of High Level Mutual Aid reduced	(35,000)
Enforcement – Contracted Peace Officers reduced	(25,000)
Roads – Consulting services reduced	(100,000)
Water – Clearwell Valve Replacements removed	(20,000)
Planning –Economic & Planning Consultant	50,000
Agriculture – Reduction in roadside spraying requirement	(30,000)

**Enhanced Policing Fee**

The enhanced policing fee for 2018 is expected to be \$307,000, a slight increase to the budget for 2017. The fee includes the following items:

<u>Enhanced policing</u>	312,600
Enhanced policing - La Crete	156,300
School Resource Officer	156,300

**Repairs & Maintenance – Bridges**

A portion of 2016 & 2017 bridge work has been carried forward to 2018, with a small amount budgeted for 2018 bridge repairs.

**Repairs & Maintenance – Building**

Repairs & Maintenance – Building had an increase of \$35,500. Below is a highlight of some of the larger changes:

Repair & Maintenance - Buildings

Administration – Pump replacement removed, Duct cleaned added	(8,000)
Ambulance – Repair & Maintenance/Paint	5,000
Water – Repair water pipe leak	16,000
Water – Metal siding & Door replacement	13,000
Agriculture – Repair cold storage building at MARA	5,000

**Fuel**

Fuel costs decreased as actuals came in lower than expected. Carbon tax was included in the 2017 fuel budget, and now is being calculated on another line item.

**Dust Control**

The dust control budget increased by \$405,000 due to oil application for Heliport Road, Blue Hills Road, and 109 Street & 113 Avenue La Crete. The budget for dust control by calcium application did not change from 2017.

Below are the dust control actual costs for 2013-2016 and dust control budget for 2017 and 2018:

<b>Year</b>	<b>2013 Actual</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2018 Budget</b>
Cost	\$458,750	\$698,227	\$568,170	\$596,329	\$660,000	\$1,065,000

**Gravel**

Our gravel budget consists of two major activities; gravel crushing and regravelling. There is also a non-cash component to the gravel expense which is generally reflected in the annual inventory adjustments.

Regravelling cost per tonne has decreased significantly since 2014. The regravelling cost has more than doubled from the lowest in 2009 to the highest in 2014 in respect to the Zama Access and the County supply gravel.

There were no significant increases in 2018 gravel cost budget, mainly due to the gravel crushing programme being cancelled in 2017, and budgeted for in 2018. Gravel crushing takes place approximately every three years and the decrease in the placement costs for Filtler and North Vermilion, which is being completed by Mackenzie County staff.

### **Carbon Tax**

Carbon Tax was created as a line item to track costs throughout the year. Costs to date in 2017 are \$71,607.

Carbon Tax was increased January 1<sup>st</sup>, 2018. The 2018 budget reflects this increase.

### **Grants to Local governments**

2018 capital funding for the Town of High Level in the amount of \$166,900 was approved at the February 12, 2018 budget meeting, and is reflected in this budget.

The total budgeted amount of \$1,471,400 includes the operating & capital grants to Town of High Level and operating grant for the Town of Rainbow Lake.

### **Grants to Other Organizations**

The 2018 budget for grants to other organizations were approved in previous Budget meetings, and are reflected in this budget presentation. These grants include the grant payments to Recreational Boards, FCSS, Mackenzie Library Board, and other non-profit organizations.

### **Tax Cancellation/Write-Off**

2018 tax cancellation/write-off cost will still be a significant amount. The majority of these uncollectable tax revenues are from the properties owned by Winter Petroleum Ltd.

### **Depreciation**

The county's annual depreciation continues to increase. The increase is due to the continued upgrade of facilities and road infrastructures. This trend is expected to continue as the county grows and infrastructure is improved and expanded.

**2018 Operating & Capital changes after  
Council Budget Meeting February 27, 2018**

**2018 Operating Expense**

<b>Account</b>	<b>Amount</b>	<b>Description</b>
2-32-00-534 - Gravel	200,000	Increase as per Motion 18-03-244
7-41-30-09 – NON TCA Project	35,000	Water Diversion License Review Motion 18-03-253

**Total Expense** **\$ 235,000**

**2018 Capital Expenses**

<b>Account</b>	<b>Amount</b>	<b>Description</b>
6-23-30-05 – Piston Intake Valve & Booster Reel	9,900	Increase Budget for Booster Reel Motion 18-03-243
6-32-10-16 – Rebuild Golf Course Road (1/2 mile)	185,000	Budget amount should have been \$205,000 but was listed as \$20,000
6-41-30-21 – Storage Work	3,192	Carry Forward TCA Project - Storage Work

**Total Expense** **\$ 198,092**

**Mackenzie County  
Summary of All Units  
December 31, 2017**

**Mackenzie County  
Summary of All Units  
December 31, 2017**

	2016 Actual	2017 Actual	2017	2018	2017 Budget vs. 2018 Budget	
	Total	Total	Budget	Budget	Variance \$	Variance %
<b>OPERATING REVENUES</b>						
100-Municipal Taxes	\$25,965,966	\$23,462,203	\$23,608,520	\$24,555,603	\$947,083	104.01%
101-Lodge Requisition	\$852,724	\$455,825	\$459,580	\$581,534	\$121,954	126.54%
102-School Requisition	\$6,839,278	\$6,521,520	\$6,520,118	\$6,171,876	(\$348,242)	94.66%
124-Frontage	\$120,584	\$103,557	\$103,167	\$103,250	\$83	100.08%
261-Ice Bridge	\$139,640	\$130,000	\$0	\$140,000		
420-Sales of goods and services	\$561,317	\$463,435	\$614,685	\$498,400	(\$116,285)	81.08%
421-Sale of water - metered	\$2,973,367	\$3,075,611	\$3,090,054	\$3,122,750	\$32,696	101.06%
422-Sale of water - bulk	\$920,067	\$998,789	\$923,375	\$952,050	\$28,675	103.11%
424-Sale of land	\$52,900	\$8,000	\$0	\$0		
510-Penalties on taxes	\$1,453,394	\$1,030,335	\$1,390,000	\$1,300,000	(\$90,000)	93.53%
511-Penalties of AR and utilities	\$53,944	\$59,520	\$45,000	\$65,750	\$20,750	146.11%
520-Licenses and permits	\$41,246	\$46,704	\$34,000	\$39,000	\$5,000	114.71%
521-Offsite levy	\$0	\$21,851	\$0	\$0		
522-Municipal reserve revenue	\$81,789	\$70,980	\$30,000	\$60,000	\$30,000	200.00%
525-Subdivision fees	\$122,477	\$30,350	\$35,000	\$35,000	\$0	100.00%
526-Safety code permits	\$249,016	\$241,453	\$225,000	\$225,000	\$0	100.00%
530-Fines	\$34,589	\$22,685	\$50,000	\$50,000	\$0	100.00%
531-Safety code fees	\$9,587	\$9,764	\$9,000	\$9,000	\$0	100.00%
550-Interest revenue	\$525,474	\$505,427	\$350,000	\$500,000	\$150,000	142.86%
551-Market value changes	\$0	(\$83,306)	\$0	\$0	\$0	
560-Rental and lease revenue	\$114,094	\$127,969	\$108,741	\$125,500	\$16,759	115.41%
570-Insurance proceeds	\$36,663	\$3,234	\$0	\$0		
592-Well drilling revenue	\$34,848	\$0	\$15,000	\$0	(\$15,000)	0.00%
597-Other revenue	\$127,358	\$98,593	\$149,000	\$57,379	(\$91,621)	38.51%
598-Community aggregate levy	\$45,801	\$0	\$80,000	\$80,000	\$0	100.00%
630-Sale of non-TCA equipment	\$72,277	\$5,120	\$67,500	\$0	(\$67,500)	0.00%
790-Tradeshaw Revenues	\$36,404	\$23,248	\$25,600	\$30,000	\$4,400	117.19%
840-Provincial grants	\$1,390,555	\$639,798	\$1,214,214	\$1,214,200	(\$14)	100.00%
890-Gain (Loss) Penny Rounding	\$168	(\$0)	\$0	\$0		
990-Over/under tax collections	\$0	\$0	\$0	\$0		
<b>TOTAL REVENUE</b>	<b>\$42,855,526</b>	<b>\$38,072,665</b>	<b>\$39,147,554</b>	<b>\$39,916,292</b>	<b>\$628,738</b>	<b>101.96%</b>

**OPERATING EXPENSES**

110-Wages and salaries	\$6,669,267	\$6,317,787	\$7,317,792	\$7,449,750	\$131,958	101.80%
132-Benefits	\$1,298,355	\$1,377,797	\$1,551,289	\$1,530,550	(\$20,739)	98.66%
136-WCB contributions	\$48,038	\$51,510	\$57,363	\$115,500	\$58,137	201.35%
142-Recruiting	\$16,839	\$19,227	\$15,000	\$15,000	\$0	100.00%
150-Isolation cost	\$73,210	\$89,526	\$86,400	\$100,900	\$14,500	116.78%
151-Honoraria	\$535,071	\$510,277	\$653,600	\$684,200	\$30,600	104.68%
211-Travel and subsistence	\$314,206	\$340,747	\$393,754	\$419,900	\$26,146	106.64%
212-Promotional expense	\$63,370	\$69,241	\$82,500	\$84,000	\$1,500	101.82%
214-Memberships & conference fees	\$105,598	\$117,992	\$152,636	\$157,550	\$4,914	103.22%
215-Freight	\$94,576	\$92,914	\$121,266	\$116,000	(\$5,266)	95.66%
216-Postage	\$46,830	\$53,504	\$43,150	\$46,550	\$3,400	107.88%
217-Telephone	\$114,524	\$123,098	\$135,000	\$139,996	\$4,996	103.70%
221-Advertising	\$30,471	\$72,962	\$69,270	\$72,850	\$3,580	105.17%
223-Subscriptions and publications	\$5,904	\$7,631	\$11,984	\$11,650	(\$334)	97.21%
231-Audit fee	\$90,300	\$75,600	\$81,800	\$90,000	\$8,200	110.02%
232-Legal fee	\$113,374	\$109,153	\$70,000	\$85,000	\$15,000	121.43%
233-Engineering consulting	\$75,499	\$56,741	\$133,228	\$169,000	\$35,772	126.85%
235-Professional fee	\$1,614,325	\$1,546,491	\$1,760,554	\$1,650,900	(\$109,654)	93.77%
236-Enhanced policing fee	\$115,450	\$150,067	\$300,520	\$312,600	\$12,080	104.02%
239-Training and education	\$112,720	\$81,469	\$169,439	\$151,200	(\$18,239)	89.24%
242-Computer programming	\$92,126	\$60,370	\$106,450	\$122,100	\$15,650	114.70%
251-Repair & maintenance - bridges	\$37,194	\$75,406	\$590,500	\$542,000	(\$48,500)	91.79%
252-Repair & maintenance - buildings	\$165,527	\$145,599	\$170,700	\$206,250	\$35,550	120.83%

	2016 Actual	2017 Actual	2017	2018	2017 Budget vs. 2018 Budget	
	Total	Total	Budget	Budget	Variance \$	Variance %
253-Repair & maintenance - equipment	\$425,609	\$342,195	\$377,850	\$363,200	(\$14,650)	96.12%
255-Repair & maintenance - vehicles	\$93,564	\$119,751	\$87,940	\$129,800	\$41,860	147.60%
258-Contract graders	\$93,830	\$110,488	\$155,840	\$150,850	(\$4,990)	96.80%
259-Repair & maintenance - structural	\$1,350,249	\$1,600,932	\$2,178,959	\$2,023,050	(\$155,909)	92.84%
261-Ice bridge construction	\$93,006	\$131,094	\$120,000	\$130,000	\$10,000	108.33%
262-Rental - building and land	\$38,947	\$28,746	\$35,050	\$65,800	\$30,750	187.73%
263-Rental - vehicle and equipment	\$66,882	\$73,964	\$74,902	\$89,350	\$14,448	119.29%
266-Communications	\$79,151	\$103,775	\$109,912	\$119,100	\$9,188	108.36%
271-Licenses and permits	\$2,441	\$9,850	\$9,518	\$10,900	\$1,382	114.52%
272-Damage claims	\$1,565	\$3,560	\$5,000	\$5,000	\$0	100.00%
274-Insurance	\$355,556	\$334,781	\$322,770	\$322,800	\$30	100.01%
290-Election cost	\$3,055	\$12,372	\$15,000	\$5,000	(\$10,000)	33.33%
342-Assessor fees	\$250,768	\$232,398	\$263,000	\$260,000	(\$3,000)	98.86%
511-Goods and supplies	\$889,141	\$917,485	\$895,359	\$881,700	(\$13,659)	98.47%
521-Fuel and oil	\$696,439	\$788,007	\$1,038,320	\$815,050	(\$223,270)	78.50%
531-Chemicals and salt	\$276,742	\$321,301	\$328,200	\$341,800	\$13,600	104.14%
532-Dust control	\$667,977	\$545,077	\$660,000	\$1,065,000	\$405,000	161.36%
533-Grader blades	\$160,606	\$141,670	\$139,000	\$144,000	\$5,000	103.60%
534-Gravel (apply; supply and apply)	\$1,325,735	\$1,597,656	\$3,430,091	\$3,961,000	\$530,909	115.48%
535-Gravel reclamation cost						
543-Natural gas	\$79,024	\$88,254	\$96,838	\$91,639	(\$5,199)	94.63%
544-Electrical power	\$564,510	\$668,089	\$708,208	\$672,350	(\$35,858)	94.94%
550-Carbon Tax	\$0	\$71,423	\$0	\$112,500	\$112,500	100%
710-Grants to local governments	\$1,408,661	\$1,336,499	\$2,474,900	\$1,476,400	(\$998,500)	59.65%
735-Grants to other organizations	\$1,927,694	\$2,039,399	\$2,145,088	\$2,203,750	\$58,662	102.73%
747-School requisition	\$6,838,317	\$6,512,618	\$6,520,119	\$6,171,876	(\$348,243)	94.66%
750-Lodge requisition	\$852,083	\$461,788	\$459,579	\$581,550	\$121,971	126.54%
755-Designated Industrial Property requisition				\$42,400		
810-Interest and service charges	\$32,576	\$24,004	\$15,000	\$25,000	\$10,000	166.67%
831-Interest - long term debt	\$555,057	\$545,436	\$505,190	\$472,500	(\$32,690)	93.53%
832-Principle - Long term debt	\$1,578,512	\$1,691,601	\$1,575,519	\$1,926,300	\$350,781	122.26%
<b>TOTAL</b>	<b>\$32,540,471</b>	<b>\$32,399,320</b>	<b>\$38,821,347</b>	<b>\$38,933,111</b>	<b>\$69,364</b>	<b>100.29%</b>
<b>Non-TCA projects</b>	\$1,059,745	\$1,193,440	\$2,377,366			
762 - Contributed to Capital	(\$200,000)					
763-Contributed to Capital Reserve	\$246,958					
764-Contributed to Capital Reserve	(\$655,816)					
921-Bad Debt	\$956,762		\$1,256,541	\$646,000		
922-Tax Cancellation/Writeoff	\$4,049		\$4,100			
993-NBV of Disposed TCAAssets	\$322,261		\$173,176			
994-Change in Inventory	\$559,623		\$429,265			
995-Amortization of TCA	\$8,345,075		\$9,507,478	\$8,969,350	(\$538,128)	94.34%
<b>TOTAL EXPENSES</b>	<b>\$43,179,129</b>	<b>\$33,592,761</b>	<b>\$52,569,273</b>	<b>\$9,615,350</b>	<b>(\$538,128)</b>	
<b>EXCESS (DEFICIENCY)</b>	<b>(\$323,603)</b>	<b>\$4,479,904</b>	<b>(\$13,421,719)</b>	<b>\$30,300,942</b>	<b>\$1,166,866</b>	

MACKENZIE COUNTY  
STATEMENT OF OPERATIONS

December 31, 2017

MACKENZIE COUNTY  
STATEMENT OF OPERATIONS

	2015 Actual	2016 Actual	2017 Actual	2017	2018	
	Total	Total	Total	Budget	Budget	
<b>OPERATIONAL REVENUES</b>						
Property taxes	\$35,167,010	\$33,657,968	\$30,439,548	\$30,588,218	\$31,309,013	
User fees and sales of goods	\$4,619,126	\$4,507,652	\$4,545,835	\$4,628,114	\$4,573,200	
Government transfers	\$1,501,319	\$1,390,555	\$639,798	\$1,214,214	\$1,214,200	
Investment income (operating)	\$500,870	\$525,474	\$505,427	\$350,000	\$500,000	
Penalties and costs on taxes	\$1,057,962	\$1,453,394	\$1,030,335	\$1,390,000	\$1,300,000	
Licenses, permits and fines	\$539,489	\$456,914	\$350,956	\$353,000	\$358,000	
Rentals	\$140,117	\$114,094	\$127,969	\$108,741	\$125,500	
Insurance proceeds	\$329,409					
Development levies	\$47,870					
Municipal reserve revenue	\$92,428	\$81,789	\$70,980	\$30,000	\$60,000	
Sale of non-TCA equipment	\$8,061	\$72,277	\$5,120	\$67,500	\$0	
Other	\$501,684	\$384,091	\$284,919	\$402,767	\$336,379	
<b>Total operating revenues</b>	<b>\$44,505,345</b>	<b>\$42,783,250</b>	<b>\$36,385,899</b>	<b>\$39,167,554</b>	<b>\$39,776,292</b>	\$8,570,529
<b>OPERATIONAL EXPENSES</b>						
Legislative	\$543,500	\$647,301	\$687,000	\$795,451	\$837,900	
Administration	\$6,882,710	\$5,348,022	\$5,397,320	\$6,832,887	\$5,479,900	
Protective services	\$1,406,990	\$1,153,069	\$1,188,594	\$1,683,876	\$1,565,950	
Transportation	\$16,128,251	\$9,486,626	\$9,934,252	\$13,308,247	\$13,553,400	
Water, sewer, solid waste disposal	\$4,793,168	\$3,574,927	\$3,413,265	\$3,934,492	\$3,308,850	
Public health and welfare (FCSS)	\$639,256	\$783,038	\$768,407	\$803,744	\$814,850	
Planning, development	\$1,072,553	\$1,143,145	\$1,032,171	\$1,171,002	\$1,364,700	
Agriculture and veterinary	\$1,397,583	\$1,134,191	\$1,290,323	\$1,427,281	\$1,417,810	
Recreation and culture	\$2,268,946	\$1,621,789	\$1,713,584	\$1,884,669	\$1,865,500	
School requisitions	\$6,635,781	\$6,838,317	\$6,512,618	\$6,520,119	\$6,171,876	
Lodge requisitions	\$788,108	\$852,083	\$461,788	\$459,579	\$581,550	
Designated Industrial Properties Requisitions		\$0	\$0	\$0	\$42,400	
Non-ICA projects	\$1,092,265	\$1,059,745	\$1,292,726	\$2,359,139	\$0	
<b>Operating expenses</b>	<b>\$43,649,111</b>	<b>\$33,642,252</b>	<b>\$33,692,046</b>	<b>\$41,180,486</b>	<b>\$37,004,686</b>	\$30,251,260
Principle - Long term debt	\$1,669,369	\$1,578,512	\$1,691,601	\$1,575,519	\$1,926,300	
<b>Total Operating Expenses</b>	<b>\$45,318,480</b>	<b>\$35,220,764</b>	<b>\$26,239,530</b>	<b>\$52,484,118</b>	<b>\$38,930,986</b>	
<b>Excess (deficiency) before other</b>	<b>(\$813,135)</b>	<b>\$7,562,486</b>	<b>\$10,146,369</b>	<b>(\$13,316,564)</b>	<b>\$845,306</b>	

**ALL Non TCA Carryforward (CF)**

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to December 31, 2017	Remaining Budget on December 31, 2017	% Project Completed	DIRECTOR COMMENTS	Additional Cost	2018 Cost
<b>Dpt 12 Administration</b>									
(01) Information Technology budget (CF)	\$112,800	\$113,626	\$17,700	\$18,526	(\$826)	100%	COMPLETE	\$0	\$0
(02) Phase 3 - Security & Access control (2017)	\$21,000	\$21,254	\$21,000	\$21,254	(\$254)	10%	Issued deposit. Install Oct/Nov 2017	\$0	\$0
(03)HL - Building Repairs (CF)	\$8,000	\$900	\$7,100	0	\$7,100	100%	COMPLETE	\$0	\$0
(04)Internet Security (2017)	\$10,000	\$8,853	\$10,000	\$8,853	\$1,147	60%	COMPLETE BY END OF YEAR 2017	\$0	\$0
(05)Information Technology budget (2017)	\$62,700	\$60,986	\$62,700	\$60,986	\$1,714	50%	COMPLETE BY END OF YEAR 2017	\$0	\$0
(06)Removal of MARA Admin Building (2017)	\$80,000	\$63,597	\$80,000	\$63,597	\$16,403	100%	COMPLETE	\$0	\$0
(14)Disaster Emergency Risk Assessment & Planning (CF)	\$20,000	\$11,990	\$8,010	0	\$8,010		COMPLETE	\$0	\$0
(15)Wolf bounty (CF)	\$100,000	\$48,480	\$89,052	\$37,532	\$51,520		ONGOING	\$0	\$51,520
(16)Caribou/industry protection strategy (CF)	\$280,000	\$333,772	\$168,464	\$222,236	(\$53,772)		ONGOING	\$100,000	\$46,228
(17)Zama Firesmart Program (2017)	\$169,400	\$164,680	\$169,400	\$164,680	\$4,720	100%	COMPLETE	\$0	\$0
(18)Cumulative Effects Assessment Study	\$270,000	\$0	\$270,000	\$0	\$270,000	10%	background work started	\$0	\$270,000
Total Department 12	\$1,133,900	\$828,138	\$903,426	\$597,664	\$305,762			\$100,000	\$367,748
<b>Dpt 32 Public Works</b>									
(02)ZA - Zama Access Road Geotech (CF)	\$253,464	\$253,045	\$192,000	\$191,581	\$419	100%	Complete - Awaiting Invoice	\$0	\$0
(04)ZA - Aspen Drive Ditch Repair (CF)	\$60,000	\$0	\$60,000	\$0	\$60,000	0%	Scheduled for Spring 2018	\$0	\$60,000
(05)ZA - Lot Clean up (CF)	\$50,000	\$48,823	\$1,177	\$0	\$1,177	100%	COMPLETE	\$0	\$0
(10)FV - Antique fire truck restoration (CF)	\$4,800	\$4,305	\$2,463	\$1,968	\$495	100%	COMPLETE	\$0	\$0
(12)LC & FV - Road disposition - Survey work (CF)	\$50,000	\$8,641	\$41,359	0	\$41,359	10%	Ongoing	\$0	\$41,359
(13)Assumption Hill Improvement (ditching) (CF)	\$20,000	\$2,710	\$17,290	0	\$17,290	10%	Waiting for Materials	\$0	\$17,290
(14)Zama Road LOC (CF)	\$100,000	\$0	\$100,000	0	\$100,000		Ongoing	\$0	\$100,000
(15)ZA-Dust Control Oil (2017)	\$97,610	\$73,896	\$97,610	\$73,896	\$23,714	100%	Complete - Awaiting Invoice	\$0	\$0
(16)Goertzen Sub Division Oil (2017)	\$140,000	\$115,892	\$140,000	\$115,892	\$24,108	100%	Complete - Awaiting Invoice	\$0	\$0
(18)HL south Road Oil Dust Control (2017)	\$105,000	\$97,874	\$105,000	\$97,874	\$7,126	100%	Complete - Awaiting Invoice	\$0	\$0
(19)Rocky Land Oil dust Control (2017)	\$125,000	\$0	\$125,000	0	\$125,000		Complete in 2018	\$0	\$125,000
(20)LC Lakeside Estates Oil Dust Control (2017)	\$22,000	\$22,000	\$22,000	\$22,000	\$0	100%	COMPLETE	\$0	\$0
(21)LC Blumenort Road West Oil Dust Control (2017)	\$60,000	\$37,754	\$60,000	\$37,754	\$22,246	100%	Complete - Awaiting Invoice	\$0	\$0
Total Department 32	\$1,087,874	\$664,940	\$963,899	\$540,965	\$422,934			\$0	\$343,649
<b>Dpt 33 Airport</b>									
(01)Airport Master Plan (CF)	\$75,000	\$8,504	\$72,220	\$5,724	\$66,496	10%	project ongoing	\$0	\$66,496
(02)FV & LC Papi Lights (CF)	\$32,413	\$26,800	\$5,613	0	\$5,613	100%	COMPLETE	\$0	\$0
(03)FV Airport Development (CF)	\$16,382	\$7,213	\$16,382	\$7,213	\$9,169		ONGOING	\$0	\$9,169
(04) FV- Rename FV Airport to Wop May Memorial Airport	\$6,000	\$2,792	\$6,000	\$2,792	\$3,208	100%	Complete - Awaiting Invoice	\$0	\$0
Total Department 33	\$129,795	\$45,308	\$100,215	\$15,728	\$84,487			\$0	\$75,666

**ALL Non TCA Carryforward (CF)**

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to December 31, 2017	Remaining Budget on December 31, 2017	% Project Completed	DIRECTOR COMMENTS	Additional Cost	2018 Cost
<b>Dpt 41 Water</b>									
(04)FV - Exhaust Thimbles (CF)	\$20,000	\$18,252	\$20,000	\$18,252	\$1,748	100%	COMPLETE	\$0	\$0
(05)LC - Exhaust Thimbles (CF)	\$20,000	\$17,282	\$20,000	\$17,282	\$2,718	100%	COMPLETE	\$0	\$0
(06)ZA - Exhaust Thimbles (CF)	\$20,000	\$19,129	\$20,000	\$19,129	\$871	100%	COMPLETE	\$0	\$0
(07)FV/HL Rural Comprehensive Water Study (2017)	\$20,000	\$0	\$20,000	0	\$20,000		Awaiting grant details request for funds to 2018 Rocky Lane water trucking TCA projects	\$0	\$20,000
Total Department 41	\$80,000	\$54,662	\$80,000	\$54,662	\$25,338			\$0	\$20,000
<b>Dpt 43 Solid Waste</b>									
(01)FV - Transfer Station Composting Program (CF)	\$5,000	\$0	\$5,000	0	\$5,000	0%		\$0	\$5,000
(02)LC - Transfer Station Composting Program (CF)	\$5,000	\$0	\$5,000	0	\$5,000	0%		\$0	\$5,000
(03)LC - Waste Packer Plan (CF)	\$5,000	\$0	\$5,000	0	\$5,000	0%		\$0	\$5,000
(04)Rocky Lane WTS Survey (2017)	\$10,000	\$6,702	\$10,000	\$6,702	\$3,298	100%	COMPLETE	\$0	\$0
Total Department 43	\$25,000	\$6,702	\$25,000	\$6,702	\$18,298			\$0	\$15,000
<b>Dpt 61 Planning &amp; Development</b>									
(02)Infrastructure Master Plans (CF)	\$240,800	\$228,241	\$12,559	0	\$12,559	95%	waiting on consultant	\$0	\$12,559
(03)Land Use Bylaw Update (CF)	\$100,000	\$93,579	\$59,653	\$53,232	\$6,421	100%	COMPLETE	\$0	\$0
(09)Rural addressing signs (CF)	\$395,000	\$306,400	\$88,600	0	\$88,600	100%	COMPLETE	\$0	\$0
(10)Natural Disaster Mitigation Program (2017)	\$50,000	\$0	\$50,000	0	\$50,000	0%	Grant funding approved - CF \$15,000 \$50,000+\$40,000 GRANT FUNDED	\$90,000	\$105,000
Total Department 61	\$785,800	\$628,220	\$210,812	\$53,232	\$157,580			\$90,000	\$117,559
<b>Dpt 71 Recreation</b>									
(01)ZA - Hall electrical upgrades (CF)	\$31,887	\$24,473	\$7,414	0	\$7,414		ONGOING	\$0	\$7,414
(14)LC- Ice Rink Foam Dividers (2017)	\$4,987	\$4,871	\$4,987	\$4,871	\$116	100%	COMPLETE	\$0	\$0
(15)LC- Sidewalk to Tennis Court (2017)	\$1,913	\$1,825	\$1,913	\$1,825	\$88	100%	COMPLETE	\$0	\$0
Total Department 71	\$38,787	\$31,169	\$14,314	\$6,696	\$7,618			\$0	\$7,414
<b>Dpt 72 Parks</b>									
(01)FV - Bridge Campsite - Clear Trees (CF)	\$5,000	\$0	\$5,000	0	\$5,000	0%	Requires plan approval	\$0	\$5,000
(02)Fire Pits & Picnic Tables (2017)	\$10,000	\$8,750	\$10,000	\$8,750	\$1,250	100%	ONGOING	\$0	\$1,250
(05)La Crete Street Scape Implementation Committee (CF)	\$0	\$0	\$0	0	\$0		\$18,227 to La Crete Implementation budget		
(10)Wadlin Lake - Blocking for dock (CF)	\$2,500	\$0	\$2,500	0	\$2,500	100%	ONGOING	\$0	\$2,500
(11)LC - Shelters (2017)	\$9,500	\$8,327	\$9,500	\$8,327	\$1,173	100%	COMPLETE	\$0	\$0
(12)Wadlin Lake Land Purchase (2017)	\$15,000	\$0	\$15,000	0	\$15,000	100%	projects	\$0	\$15,000
Total Department 72	\$42,000	\$17,077	\$42,000	\$17,077	\$24,923			\$0	\$23,750
Total 2017 Non Capital Projects	\$3,243,156	\$2,221,554	\$2,259,666	\$1,238,064	\$1,021,602			\$190,000	\$970,786

# Cash Flow Requirement

**Cash Flow Requirement:**

The Cash Flow Requirement schedule summarizes all of the County's cash requirements for the 2018 year, including operating, capital, borrowing, and municipal reserve transactions.

One of the key figures in this schedule is the amount of revenue that will be required to be raised by municipal levy, or property taxes, in order to fund the County's operating expenses.

Project Description	2018 Budget	County Cost	External Funding				Internal Funding				NOTES
			FGTF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	Restricted Surplus (previous years)	RS-type	Debenture	
<b>(12) - Administration Department</b>											
Information Technology Budget	48,000	48,000									
Building Maintenance Lifecycle Plan	28,000	28,000									
Building Appraisals	40,000	40,000									
FV - Asset Management	45,000	9,000			36,000						
ZA - FRIAA Firesmart Program	354,960	-			354,960						
<b>Total department 12</b>	<b>515,960</b>	<b>125,000</b>	-	-	<b>390,960</b>	-	-	-	-	-	-
<b>(23) - Fire Department</b>											
FV - Fire Dept Training Props	30,000	15,000				15,000					50/50 FVFD
LC - Fire Dept Training Props	35,000	17,500				17,500					50/50 LCFD
<b>Total department 23</b>	<b>65,000</b>	<b>32,500</b>	-	-	-	<b>32,500</b>	-	-	-	-	-
<b>(26) - Enforcement</b>											
Radar Lazer - Portable	4,200	4,200									
<b>Total department 23</b>	<b>4,200</b>	<b>4,200</b>	-	-	-	-	-	-	-	-	-
<b>(41) - Water</b>											
LC - La Crete Future Water Supply Concept	200,000	200,000									
Water Diversion License Review	35,000	35,000						35,000	GOR		Motion 18-03-253
<b>Total department 43</b>	<b>235,000</b>	<b>235,000</b>	-	-	-	-	-	<b>35,000</b>			-
<b>(42) - Sewer</b>											
LC - Future Utility Servicing Plan	85,000	85,000									
<b>Total department 43</b>	<b>85,000</b>	<b>85,000</b>	-	-	-	-	-	-	-	-	-
<b>(43) - Solid Waste Disposal</b>											
Waste Bins 40 & 6 yd	20,000	12,000				8,000					Dispose of 20 waste bins
<b>Total department 43</b>	<b>20,000</b>	<b>12,000</b>	-	-	-	<b>8,000</b>	-	-	-	-	-
<b>(61) - Planning &amp; Development Department</b>											
Municipal Census	120,000	95,000			25,000						REDI
MuniSight Software - GIS	98,000	98,000									
Seven (7) Intermunicipal Development Plan and Intermunicipal Collaborative Framework	350,000	150,000			200,000						Alberta Partnership grant
<b>Total department 61</b>	<b>568,000</b>	<b>343,000</b>	-	-	<b>225,000</b>	-	-	-	-	-	-
<b>(63) - Agricultural Services Department</b>											
Dell Tough Book and software	20,500	20,500									
Paint MARA Building	10,000	5,000						5,000	GOR		\$5,000 Originally in 2017 Operating
<b>Total department 63</b>	<b>30,500</b>	<b>25,500</b>	-	-	-	-	-	<b>5,000</b>			-
<b>(71) - Recreation</b>											
FV - Facility Security Camera System	3,000	3,000									
LC - 2 Sets of Mini Nets & Portable Boards	8,500	8,500									
LC - 2 Heaters for Bleachers	6,500	6,500									
<b>Total department 71</b>	<b>18,000</b>	<b>18,000</b>	-	-	-	-	-	-	-	-	-
<b>TOTAL 2018 Non-Capital Projects</b>	<b>1,541,660</b>	<b>880,200</b>	-	-	<b>615,960</b>	<b>40,500</b>	-	<b>40,000</b>	-	-	-

**Mackenzie County  
2018 BUDGET - Cash Requirement**

	2017 Budget	% change	2018 Budget
<b>Operating Cash Requirements:</b>			
Operating Cost (excluding non-cash items and capital debt interest expense)	30,675,056	-1%	30,377,235
2018 Non-TCA	1,015,110	52%	1,541,660
Less: 2018 Non-TCA requests for Recreation Projects			(18,000)
2017 Non-TCA Carry Forward - Additional Costs	-		190,000
<b>Less: Other Operating Revenue (excluding municipal tax levy)</b>	<b>(7,773,659)</b>	<b>10%</b>	<b>(8,564,900)</b>
Operating Revenue - grants			(705,960)
Anticipated draw from prior year accumulated surplus - restricted (for Non-TCA projects)	(56,900)	1272%	(780,786)
Anticipated draw from prior year accumulated surplus - restricted (for operating purposes)	(9,250)	24386%	(2,265,000)
<b>Tax levy for operations</b>	<b>19,593,721</b>		<b>19,774,249</b>
<b>Capital Cash Requirements:</b>			
2018 TCA - New	8,649,756	26%	10,909,836
Less: Recreation Board Capital Projects (included in Operating)			(187,500)
2017 TCA Carry Forward - Additional Costs	950,606	92%	1,828,171
Capital debt interest	505,190	-7%	471,783
Capital debt principal	1,575,520	22%	1,926,225
<b>Less:</b>			
Capital revenue - grants	(10,105,905)	-3%	(9,808,371)
Other sources capital revenue (community, developers' contributions; contributed assets)	(20,000)	2450%	(510,000)
Proceeds on disposal of assets	(111,500)	557%	(732,100)
Insurance Proceeds	(75,000)	-100%	
Proceeds from new debentures	(1,200,000)	-100%	
Contribution from prior year accumulated surplus	(1,594,683)	-67%	(527,625)
<b>Tax levy for capital</b>	<b>3,012,583</b>	<b>12%</b>	<b>3,370,419</b>
<b>Minimum Tax Levy</b>	<b>22,606,304</b>	<b>2%</b>	<b>23,144,669</b>
Municipal Tax Revenue	(23,798,944)	3%	(24,555,603)
<b>Deficit/(Surplus)</b>	<b>(3,487,225)</b>	<b>-60%</b>	<b>(1,410,934)</b>
<b>Future Financial Plans:</b>			
Contributions to Reserves as per Policies (Miniums)	1,753,350	-71%	500,000
Contributions to Reserves			725,934
<b>Tax levy for future financial plans</b>	<b>1,753,350</b>	<b>-30%</b>	<b>1,225,934</b>
<b>Total Tax Levy</b>	<b>24,359,654</b>	<b>0%</b>	<b>24,370,603</b>
<b>Net budgeted cash draw on accumulated surplus accounts</b>	<b>92,517</b>	<b>-2637%</b>	<b>(2,347,477)</b>
<b>OTHER:</b>			
Restricted surplus (reserves), beginning of year	21,158,323		21,250,840
Restricted surplus (reserves), ending of year	21,250,840		18,903,364
Changes in restricted surplus (reserves) per Motions	-		-
Restricted surplus (reserves), ending of year, revised	21,250,840		18,903,364
<b>Total budgeted operating and capital costs (excluding non-cash items)</b>	<b>42,420,632</b>		<b>45,226,739</b>

Mackenzie County  
2018 Budget  
Schedules of Operating Revenues and General Operating Expenses

Schedules A-1 & A-2

Legislative and Administration	Protective Services	Transportation and Airport	Utilities	Planning & Development	Agricultural & Veterinary	Recreation & Cultural	2018
11 + 12	23 + 25 + 26	32 + 33	41 + 42 + 43	61 + 66	63 + 64	51+71+72+73+74	Budget

*Schedule A-1: Operating Revenues (excluding municipal taxes, and excluding school and lodge requisitions)*

Sale of Goods & Services	23,500	100,000	115,000	4,223,050	9,600	2,850	99,200	4,573,200
Interest Revenue	500,000	-	-	-	-	-	-	500,000
Provincial Grants - operating	-	-	732,150	-	-	183,350	298,700	1,214,200
124-Frontage	-	-	81,100	22,150	-	-	-	103,250
Other Revenue including frontage	1,454,950	72,950	260,250	78,900	365,000	45,450	-	2,277,500
<b>TOTAL REVENUE</b>	<b>1,978,450</b>	<b>172,950</b>	<b>1,107,400</b>	<b>4,301,950</b>	<b>374,600</b>	<b>231,650</b>	<b>397,900</b>	<b>8,564,900</b>

*Schedule A-2: General Operating Expenses (excluding school and lodge requisitions, and excluding debenture principal payments)*

Wages & Salaries, Benefits, WCB, Recruiting, Honorariums	3,009,650	559,750	3,586,400	1,170,600	960,200	313,600	273,450	9,873,650
Contracted and General Services	1,582,736	739,050	2,833,500	1,392,700	379,900	873,260	266,250	8,067,396
Materials & Supplies, Fuel & Oil, Chemicals & Salt	115,450	236,650	6,460,050	332,250	24,600	99,950	52,100	7,321,050
Utilities (Gas, Power)	84,250	25,500	298,000	353,750	-	-	2,489	763,989
Grants to local governments	1,471,400	5,000	-	-	-	-	-	1,476,400
Grants to other organizations	-	-	-	-	-	131,000	2,072,750	2,203,750
Capital debt interest	25,300	-	375,450	59,550	-	-	12,200	472,500
Net Book Value of disposed TCA	-	-	464,655	-	-	-	34,665	499,321
Amortization	290,400	162,600	6,029,450	2,059,600	8,900	24,300	394,100	8,969,350
Other	-	-	-	-	-	-	-	671,000
<b>TOTAL OPERATING EXPENSES</b>	<b>7,250,186</b>	<b>1,728,550</b>	<b>20,047,505</b>	<b>5,368,450</b>	<b>1,373,600</b>	<b>1,442,110</b>	<b>3,108,004</b>	<b>40,318,406</b>
Non-TCA projects	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>7,250,186</b>	<b>1,728,550</b>	<b>20,047,505</b>	<b>5,368,450</b>	<b>1,373,600</b>	<b>1,442,110</b>	<b>3,108,004</b>	<b>40,318,406</b>

*Less:*

**Non-cash items included in the above:**

Estimated gravel inventory change at Year End 2018	-	-	-	-	-	-	-	-
Net Book Value of disposed TCA	-	-	464,655	-	-	-	34,665	499,321
Amortization	290,400	162,600	6,029,450	2,059,600	8,900	24,300	394,100	8,969,350
Capital debt interest	25,300	-	375,450	59,550	-	-	12,200	472,500
<b>Total operational expenses excluding non-cash items and capital debt interest</b>	<b>6,934,486</b>	<b>1,565,950</b>	<b>13,177,950</b>	<b>3,249,300</b>	<b>1,364,700</b>	<b>1,417,810</b>	<b>2,667,039</b>	<b>30,377,235</b>

Mackenzie County  
 2018 Budget  
 Capital Grant Revenues (for TCA projects)

Schedule B

	Grant funding deferred from prior year	2018 Funding	Total
Provincial Capital Grants - FGTF		616,126	616,126
Provincial Capital Grants - MSI (Capital)		2,718,113	2,718,113
STIP Grant	1,555,500		1,555,500
Provincial Grant - AB Water & Wastewater Program		705,000	705,000
Resource Road Program (Zama, on hold) (1/2 of \$6m total est. cost)	3,000,000	-	3,000,000
Clean Water and Wastewater (CWWF)	671,132	542,500	1,213,632
<b>Total Capital Revenues</b>	<b>5,226,632</b>	<b>4,581,739</b>	<b>9,808,371</b>

Operating Grant Revenues

	Grant funding deferred from prior year	2018 Funding	Total
Basic Municipal Transportation Grant - MSI	-	608,694	608,694
FCSS Grant	-	298,682	298,682
ASB Grant	-	183,359	183,359
MSI	-	122,753	122,753
Alberta Partnership		200,000	200,000
REDI		25,000	25,000
FCM - Asset Management		36,000	36,000
Nationa Disaster Mitigation Program (NDMP)		50,000	50,000
AEMA		40,000	40,000
Firesmart		354,960	354,960
<b>Total Operating Revenues</b>	<b>-</b>	<b>1,919,448</b>	<b>1,919,448</b>

2018 Budget

Contributions to Reserves as per established Policies

Reserves	Minimal Contribution	Comments
General Operating		Reserve Policy #1
General Capital		Reserve Policy #2
Off-Site Levy Reserve	\$0	Reserve Policy #3
Roads Reserve		Reserve Policy #4
Gravel Reclamation reserve	\$0	Reserve Policy #5
Vehicle & Equipment Replacement and Emergency Service Reserve	\$250,000	Reserve Policy #6
Fire Hall		
Recreation and Parks		Reserve Policy #8
Surface Water Management Reserve	\$0	Reserve Policy #9
Municipal Reserve		Reserve Policy #10
Water/Sewer Infrastructure Reserve		Reserve Policy #13
Gravel Crushing		Reserve Policy #14
Grants to Other Organizations Reserve		To Be Developed
Bursaries	\$0	Reserve Policy #17
Rural Water Reserve Fund		Reserve Policy #18
Street light replacement	\$250,000	Reserve Policy #19
<b>Total</b>	<b>\$500,000</b>	

Mackenzie County  
 2018 Budget  
 Contributions to Reserves

Schedule C

Reserves	Minimal contribution	Comments
Off-Site Levy Reserve	\$0	Reserve Policy #3
Roads		Reserve Policy #4
Gravel Reclamation	-	Reserve Policy #5 - Proceeds from Aggregate Levy
Vehicle & Equipment	429,135	Reserve Policy #6
Recreation and Parks		Reserve Policy #8
Surface Water Management Reserve	\$0	Reserve Policy #9 - Amount in reserve has reached targeted maximum
Municipal Reserve	\$0	Reserve Policy #10
Gravel Crushing	\$0	Reserve Policy #14
Grants to Other Organizations	\$0	Reserve Policy #20
Bursaries	\$0	Reserve Policy #17
Rural Water Reserve Fund		Reserve Policy #18 - Surplus Revenue TBD
Street light replacement		Reserve Policy #19
General Operating	148,400	Reserve Policy #1
General Capital	148,399	Reserve Policy #2
<b>Total</b>	<b>\$725,934</b>	



1. Schedule of ending balances for long term debt as of December 31, 2018

		2018	2017
Debentures -		\$	\$
<b>From Alberta Capital Finance Authority:</b>			
14	4.501% due for 2027 (for Zama Tower Road Sewer)	98,982	108,353
16	4.012% due for 2018 (for Zama Water Treatment Plant)	(0)	188,785
17	4.012% due for 2018 (for Zama Wastewater System)	-	92,568
19	3.718% due for 2019 (for Zama Water Treatment Plant)	48,995	144,318
20	3.718% due for 2019 (for Zama Wastewater System)	14,475	42,637
21	3.334% due for 2019 (for La Crete Office Building)	127,704	251,243
22	3.334% due for 2019 (for Zama Multi-Use Cultural Building)	173,354	341,054
23	3.334% due for 2019 (for Zama Water Treatment Plant))	88,049	173,225
25	3.377% due on Dec 15,2020 (Fort Vermilion Corporate Office Expansion)	170,734	251,907
26	3.5635% due on Mar 15, 2021 (Ruaral Water Line)	619,212	851,987
27	4.124% due on Dec 15, 2030 (La Crete Sewer Lift Station)	151,410	160,992
28	2.942% due on Dec 17, 2031 (Highway #88 connector)	1,517,205	1,603,658
29	3.623% due on Dec 15, 2033 (Highway #88 connector)	8,453,242	8,871,043
30	1.741% due June 15, 2022 FV Arena Ice Plant	219,373	280,012
31	1.741% due June 15, 2022 Range Road 180	275,986	352,273
32	1.741% due June 15, 2022 Township Road 1020	353,828	451,633
33	2.270% due Sept 15, 2022 LC Arena Dressing Room/Lobby Reno	309,414	382,500
		<b>12,621,964</b>	<b>14,548,188</b>

2. Principal and interest repayment requirements on long-term debt over the next five years

To be paid in Year	Principal \$	Interest \$	Total \$
2018	1,926,225	471,783	2,398,008
2019	1,632,478	411,034	2,043,512
2020	1,215,985	363,984	1,579,969
2021	1,032,971	327,457	1,360,428
2022	805,962	299,019	1,104,981
2023 to maturity	7,934,568	1,678,013	9,612,582
	<b>14,548,188</b>	<b>3,551,291</b>	<b>18,099,480</b>

### 3. Debt limit calculation

Section 276(2) of the *Municipal Government Act* requires that debt and debt limits as defined by *Alberta Regulation 255/00* for the County be disclosed as follows:

	2017 projected \$	2016 \$
Total debt limit, on December 31	\$51,996,573	\$52,646,390
Total debt (principal on loans and loan guarantees), on December 31	(\$14,548,188)	(\$14,657,290)
<b>Amount by which debt limit exceeds (short) debt</b>	<b>\$37,448,385</b>	<b>\$37,989,100</b>
Limit on debt service, in fiscal year	\$8,666,096	\$8,774,398
Service on debt in fiscal year (are interest & principal payments)	(\$2,398,008)	(\$2,080,710)
<b>Amount by which debt servicing limit exceeds debt servicing</b>	<b>\$6,268,087</b>	<b>\$6,693,688</b>

The debt limit is calculated at 1.5 times the revenue of the County (as defined in *Alberta Regulation 255/00*) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the County. Rather, the financial statements must be interpreted as a whole.

### 4. New Debt

Debtures -	2018 \$
30 From Alberta Capital Finance Authority: Zama Access due on Sep 15, 2032	
<b>Total new debt</b>	<b>-</b>



# 2017 Carry Forward Projects

## ALL TCA Carryforward (CF)

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to December 31, 2017	Remaining Budget on December 31, 2017	% Project Completed	Comments	Additional Cost	2018 Cost
<b>Dpt 12 Administration</b>									
(01) Signs with Flags for FV Office (CF)	\$25,000	\$10,141	\$18,060	\$3,201	\$14,859	50%		\$0	\$14,859
(02) Payroll software (CF)	\$20,000	\$15,837	\$7,203	\$3,040	\$4,163	75%	Software installed. fixing upgrade errors and completion of first year cycle December 2017.	\$0	\$4,163
(03) LC - Xerox Replacement (2017)	\$60,000	\$58,159	\$60,000	\$58,159	\$1,841	100%	COMPLETE	\$0	\$0
(04) FV - Server & 911 Dispatch UPS replacement (2017)	\$9,500	\$9,487	\$9,500	\$9,487	\$13	90%	UPS Installed. Waiting for wiring	\$0	\$13
(05) FV - Server room air conditioner replacement (2017)	\$10,000	\$0	\$10,000	\$0	\$10,000	100%	Alternative method of cooling room was found	\$0	\$0
(06) FV - Mail Folder Inserter (2017)	\$15,000	\$15,000	\$15,000	\$15,000	\$0	100%	COMPLETE	\$0	\$0
(07) FV/LC - Administration Vehicles x 2 (2017)	\$76,000	\$60,163	\$76,000	\$60,163	\$15,837	100%	COMPLETE	\$0	\$0
(08) FV - Fireproof Storage Cabinet (Records) (CF)	\$8,000	\$8,282	\$8,000	\$8,282	(\$282)	100%	COMPLETE	\$0	\$0
(09) LC - Floor Washer (2017)	\$11,860	\$3,500	\$11,860	\$3,500	\$8,360	50%	ONGOING	\$0	\$8,360
(10) ZC - Admin building tree planting (2017)	\$15,000	\$1,116	\$15,000	\$1,116	\$13,884		ONGOING	\$0	\$13,884
(16) MARA Court House (CF)	\$50,000	\$50,105	\$50,000	\$50,105	(\$105)	100%	Complete	\$0	\$0
(18) Land Purchase (South of High Level) (CF)	\$13,000	\$0	\$13,000	\$0	\$13,000	0%	Need to complete FNC	\$0	\$13,000
Total Department 12	\$313,360	\$231,790	\$293,623	\$212,053	\$81,570			\$0	\$54,279
<b>Dpt 23 Fire</b>									
(01) FV - Training Facility (2017)	\$20,000	\$8,650	\$20,000	\$8,650	\$11,350	100%	volunteer component to be accounted for	\$0	\$11,350
(02) LC - Aerial Unit Upgrade (CF)	\$30,000	\$26,950	\$9,003	\$5,953	\$3,050	100%	Complete	\$0	\$0
(03) LC - New Tanker / Pumper (2017)	\$418,722	\$449,466	\$418,722	\$449,466	(\$30,744)	10%	Order placed with 10% deposit	\$0	(\$30,744)
Total Department 23	\$468,722	\$485,066	\$447,725	\$464,069	(\$16,344)			\$0	(\$19,394)
<b>Dpt 26 Enforcement</b>									
(04) FV - RCMP Trailer for the Safety Trailer Program	\$6,650	\$6,650	\$6,650	\$6,650	\$0	100%	COMPLETE	\$0	\$0
Total Department 26	\$6,650	\$6,650	\$6,650	\$6,650	\$0			\$0	\$0

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to December 31, 2017	Remaining Budget on December 31, 2017	% Project Completed	Comments	Additional Cost	2018 Cost
<b>Dpt 32 Public Works</b>									
(04)FV- 43rd Ave, East of 50th Street (CF)	\$135,000	\$128,523	\$134,950	\$128,473	\$6,477	100%		\$0	\$0
(05)FV - 45 Ave Cul-de-sac, East of 52nd Street (CF)	\$140,000	\$133,283	\$139,950	\$133,233	\$6,717	100%		\$0	\$0
(09)New Road Infrastructure (CF)	\$1,223,583	\$1,242,870	\$251,072	\$270,359	(\$19,287)		Ongoing	\$518,171	\$498,884
(19)LC - Engineering & Design for 113 Street and 109 Ave (CF)	\$100,000	\$58,783	\$44,053	\$2,836	\$41,217	90%	preliminary engineering complete	\$0	\$41,217
(20)LC - 94th Ave Asphalt Overlay (CF)	\$869,808	\$828,073	\$608,149	\$566,414	\$41,735			\$0	\$0
(21)LC - Lagoon Access Paving (CF)	\$25,000	\$23,800	\$25,000	\$23,800	\$1,200	100%		\$0	\$0
(31)ZC - Access Pave (PH V) (CF)	\$6,000,000	\$0	\$6,000,000	\$0	\$6,000,000		Ongoing	\$0	\$6,000,000
(45)Snow Plow truck Replacement (2016 CF)	\$290,000	\$289,870	\$1,838	\$1,708	\$130	100%	COMPLETE	\$0	\$0
(50)Gravel Reserve (to secure gravel source) (CF)	\$150,000	\$57,643	\$113,943	\$21,586	\$92,357		Working on securing gravel reserves	\$0	\$92,357
(57)FV - Sand and salt shelter (CF)	\$235,000	\$241,856	\$234,445	\$241,301	(\$6,856)	100%	COMPLETE	\$0	\$0
(65)FV - Goose Neck Trailer 32' (2017)	\$28,000	\$27,336	\$28,000	\$27,336	\$664	100%	COMPLETE	\$0	\$0
(66)FV - Gravel truck (2017)	\$90,000	\$89,966	\$90,000	\$89,966	\$34	100%	COMPLETE	\$0	\$0
(67)FV - Pickup Crew Cab - 3/4 Ton (2017)	\$40,000	\$39,061	\$40,000	\$39,061	\$939	100%	COMPLETE	\$0	\$0
(68)FV - Sand Spreader (2017)	\$6,074	\$5,703	\$6,074	\$5,703	\$371	100%	COMPLETE	\$0	\$0
(69)FV - Skidsteer (2017)	\$80,000	\$70,860	\$80,000	\$70,860	\$9,140	100%	COMPLETE	\$0	\$0
(70)FV - Tilt Deck trailer (2017)	\$8,000	\$8,129	\$8,000	\$8,129	(\$129)	100%	COMPLETE	\$0	\$0
(71)FV - 46 Ave Road Pave (2017)	\$35,000	\$0	\$35,000	\$0	\$35,000	100%	Awaiting invoicing	\$125,000	\$160,000
(75)LC - Road Rebuild - Prairie Packers to West La Crete Road (2017)	\$710,000	\$703,839	\$710,000	\$703,839	\$6,161	100%	COMPLETE	\$0	\$0
(76)LC - Teachers Loop Asphalt & Sidewalk (2017)	\$266,000	\$11,526	\$266,000	\$11,526	\$254,475	0%	Engineering started	\$80,000	\$334,475
(77)LC - Street Improvements (2017)	\$550,000	\$488,550	\$550,000	\$488,550	\$61,450	100%		\$0	\$0
(78)LC - Bridges to new lands-Range Rd180 (2017)	\$2,000,000	\$436,730	\$2,000,000	\$436,730	\$1,563,270	10%	Engineering completed. Awaiting RRD Approval	\$0	\$1,563,270
(79)LC - Bridges to new lands-Township Rd1020 (2017)	\$1,000,000	\$49,364	\$1,000,000	\$49,364	\$950,636	5%	Engineering completed.	\$0	\$950,636
(80)LC - 98Ave Crosswalk Lights (2017)	\$10,142	\$10,142	\$10,142	\$10,142	(\$0)	100%	COMPLETE	\$0	\$0
(81)LC - Pressure Washer (2017)	\$10,900	\$11,100	\$10,900	\$11,100	(\$200)	100%	COMPLETE	\$0	\$0
(84)LC - Trucks x 3 (2017)	\$145,000	\$150,028	\$145,000	\$150,028	(\$5,028)	100%	COMPLETE	\$0	\$0
(85)LC - Dump Trailer (2017)	\$30,200	\$30,596	\$30,200	\$30,596	(\$396)	100%	COMPLETE	\$0	\$0
(86)LC -Steel drum packer (2017)	\$50,000	\$50,000	\$50,000	\$50,000	\$0	100%	COMPLETE	\$0	\$0
(87)LC - Asphalt Miller (2017)	\$27,000	\$25,757	\$27,000	\$25,757	\$1,243	100%	COMPLETE	\$0	\$0
(88)LC/FV - Dozer Blades x 4 (2017)	\$71,800	\$73,500	\$71,800	\$73,500	(\$1,700)	100%	COMPLETE	\$0	\$0
(89)Rubber truck mini excavator (2017)	\$106,020	\$106,020	\$106,020	\$106,020	\$0	100%	COMPLETE	\$0	\$0
(90)LC - Packer/ Roller x 2 (2017)	\$50,000	\$49,959	\$50,000	\$49,959	\$41	100%	COMPLETE	\$0	\$0
(91)RL Road Ditching Improvement (2017)	\$48,780	\$48,471	\$48,780	\$48,471	\$309	100%	COMPLETE	\$0	\$0
Total Department 32	\$20,022,644	\$18,407,653	\$12,916,316	\$3,876,346	\$9,039,970			\$723,171	\$9,640,839
<b>Dpt 33 Airport</b>									
(01)FV - Pole Tarp Storage Shed (CF)	\$45,000	\$52,931	\$45,000	\$52,931	(\$7,931)	100%	COMPLETE	\$0	\$0
(02)FV/LC - Automated Weather Observation System (AWOS) (2017)	\$74,000	\$73,552	\$74,000	\$73,552	\$448	95%	COMPLETE	\$0	\$0
(03)FV - Parking lot drainage improvements (2017)	\$20,000	\$0	\$20,000	\$0	\$20,000	0%	Awaiting construction of building to reassess	\$0	\$20,000

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to December 31, 2017	Remaining Budget on December 31, 2017	% Project Completed	Comments	Additional Cost	2018 Cost
Total Department 33	\$139,000	\$126,483	\$139,000	\$126,483	\$12,517			\$0	\$20,000
<b>Dpt 41 Water</b>									
(01)LC - Paving Raw Water Truckfill Station (CF)	\$48,000	\$45,697	\$48,000	\$45,697	\$2,303	100%		\$0	0
(03)FV - Paving for Water Treatment Plant (CF)	\$250,000	\$238,005	\$233,640	\$221,645	\$11,995	100%		\$0	0
(05)LC - Well number 4 (CF)	\$172,500	\$172,405	\$132,371	\$132,276	\$95	100%	Ongoing	\$900,000	\$900,095
(06)ZA - Distribution pump house upgrades (CF/2017)	\$933,569	\$98,953	\$850,788	\$16,172	\$834,616	5%	Design is underway	\$0	\$834,616
(08)FV - Frozen Water Services Repairs (River Road) (CF)	\$210,700	\$142,432	\$142,608	\$74,340	\$68,268	50%	Ongoing into 2018	\$70,000	\$138,268
(11)LC - Waterline Bluehills (CF)	\$833,250	\$0	\$833,250	\$0	\$833,250		Awaiting further funding		\$833,250
(12)LC - Rural Potable Water Infrastructure (CF)	\$6,594,616	\$6,185,682	\$2,253,408	\$1,844,474	\$408,934	95%	COMPLETE - Deficiencies need correction	\$0	\$20,000
(19)FV - 50th St - Water & sewer extension (CF)	\$346,000	\$255,329	\$329,480	\$238,809	\$90,671	99%	COMPLETE - Deficiencies need correction	\$0	\$0
(20)FV - 49th Avenue Water Re-servicing (CF)	\$250,000	\$175,260	\$228,000	\$153,260	\$74,740	99%	COMPLETE - Deficiencies need correction	\$0	\$0
(21)FV - Storage Work (2017)	\$11,000	\$7,808	\$11,000	\$7,808	\$3,192	10%	To be completed in November	\$0	\$3,192
(22)LC - Hydrant Replacement (2017)	\$50,000	\$41,189	\$50,000	\$41,189	\$8,811	100%	COMPLETE	\$0	\$0
(23)FV - Re-route Raw Water Truckfill (2017)	\$35,000	\$10,267	\$35,000	\$10,267	\$24,733	10%	To be completed in November	\$0	\$0
Total Department 41	\$9,734,635	\$7,373,027	\$5,147,545	\$2,785,937	\$2,361,608			\$970,000	\$2,729,421
<b>Dpt 42 Sewer</b>									
(02)ZA - Lift station upgrade (CF/2017)	\$1,964,606	\$145,538	\$1,848,000	\$28,932	\$1,819,068	5%	Design is underway	\$0	\$1,819,068
(07)FV - Main Lift Station Grinder (2017)	\$50,000	\$39,756	\$50,000	\$39,756	\$10,244	10%	Grinder is on order	\$0	\$10,244
(08)LC - Sanitary sewer Expansion (CF)	\$100,000	\$32,870	\$100,000	\$32,870	\$67,130	99%	Awaiting final report & invoicing	\$48,000	\$115,130
Total Department 42	\$2,114,606	\$218,164	\$1,998,000	\$101,558	\$1,896,442			\$48,000	\$1,944,442
<b>Dpt 43 Waste</b>									
(02)ZA - WTS Fence (CF)	\$25,000	\$11,205	\$24,620	\$10,825	\$13,795		COMPLETE	\$0	\$0
(03)LC - Blue Hills - Build up ramp (CF)	\$12,000	\$8,410	\$3,590	\$0	\$3,590		COMPLETE	\$0	\$0
(04)Waste Bins 40 & 6 yd (2017)	\$20,000	\$22,077	\$20,000	\$22,077	(\$2,077)	100%	COMPLETE	\$0	\$0
(05)Build up Berm - Blumenort WTS (2017)	\$9,000	\$0	\$9,000	\$0	\$9,000			\$0	\$9,000
Total Department 43	\$66,000	\$41,692	\$57,210	\$32,902	\$24,308			\$0	\$9,000

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to December 31, 2017	Remaining Budget on December 31, 2017	% Project Completed	Comments	Additional Cost	2018 Cost
<b>Dpt 61 Planning &amp; Development</b>									
(02)LC - New Truck (2017)	\$40,000	\$39,630	\$40,000	\$39,630	\$370	100%	COMPLETE	\$0	\$0
(03)FV - Streetscape (2017)	\$25,000	\$13,818	\$25,000	\$13,818	\$11,182	50%	projects underway	\$25,000	\$36,182
(04)LC - Streetscape (2017)	\$43,227	\$33,260	\$43,227	\$33,260	\$9,967	80%	projects underway - Council Motion 17-11-875	\$25,000	\$34,967
Total Department 61	\$108,227	\$86,708	\$108,227	\$86,708	\$21,519			\$50,000	\$71,149
<b>Dpt 63 Agriculture</b>									
(01)HL - Rural Drainage - Phase II & Phase III (CF)	\$1,181,000	\$1,103,192	\$77,808	\$0	\$77,808			\$0	\$77,808
(02)LC - Buffalo Head/Steep Hill water mangement (Phase I) (CF)	\$4,474,569	\$3,740,163	\$3,845,803	\$3,111,397	\$734,406	60%	Channel Construciton portion is approx 60%		\$734,406
(03)FV - Flood Control Channel Erosion Repair (2017)	\$180,000	\$114,591	\$180,000	\$114,591	\$65,409	100%	awaiting invoices	\$0	\$0
Total Department 63	\$5,835,569	\$4,957,946	\$4,103,611	\$3,225,988	\$877,623			\$0	\$812,214
<b>Dpt 71 Recreation</b>									
(01)FV - Ball Diamonds (CF)	\$76,750	\$74,500	\$15,250	\$13,000	\$2,250	100%	COMPLETE	\$0	\$2,250
(04)Grounds Improvements (2014 - FV Walking Trail) (CF)	\$547,800	\$522,406	\$25,394	\$0	\$25,394		Request to carry forward	\$0	\$25,394
(07)LC - Splash Park (CF)	\$255,000	\$255,000	\$255,000	\$255,000	\$0	100%	COMPLETE	\$0	\$0
(09)FV - Rodeo Grounds (CF/2017)	\$30,000	\$12,067	\$17,933	\$0	\$17,933	70%	COMPLETE	\$0	\$17,933
(23)FV - Skate Shack (CF)	\$30,000	\$0	\$30,000	\$0	\$30,000		Request to carry forward	\$0	\$30,000
(28)ZA - Com. Hall: Property Full landscaping (CF)	\$63,000	\$60,698	\$2,302	\$0	\$2,302		Request to carry forward		\$2,302
(32)FV -Ice plant Repair (2017)	\$1,000,000	\$948,154	\$1,000,000	\$948,154	\$51,846	95%	COMPLETE	\$0	\$51,846
(33)FV- Hall Reno (kitchen) (2017)	\$20,000	\$0	\$20,000	\$0	\$20,000	0%	Request to carry forward	\$0	\$20,000
(34)FV- Bathroom Reno (2017)	\$15,000	\$14,537	\$15,000	\$14,537	\$463	100%	COMPLETE	\$0	\$463
(35)LC -Fire Alarm (2017)	\$12,000	\$6,000	\$12,000	\$6,000	\$6,000	100%	COMPLETE	\$0	\$6,000
(36)LC-Natural Gas, hot water tank (big), 4 new baseboards (2017)	\$10,800	\$7,795	\$10,800	\$7,795	\$3,005	100%	COMPLETE	\$0	\$3,005
(37)LC- One set of lights for outdoor rink (2017)	\$7,028	\$6,000	\$7,028	\$6,000	\$1,028	100%	COMPLETE Council Motion 17-11-871	\$0	\$1,028
(38)LC- Curling Rink Lights (2017)	\$18,000	\$15,900	\$18,000	\$15,900	\$2,100	100%	COMPLETE, CF pending Nov 29 Council meeting	\$0	\$2,100
(39)LC- 2" water line to the ball diamonds (2017)	\$10,000	\$9,250	\$10,000	\$9,250	\$750	100%	COMPLETE	\$0	\$750
(40)LC- 3 windows upstairs overlooking the ice (2017)	\$8,000	\$4,000	\$8,000	\$4,000	\$4,000	100%	COMPLETE	\$0	\$4,000
(41)LC- Dressing room expansion including gym/weight room (2017)	\$482,500	\$292,257	\$482,500	\$292,257	\$190,243	50%	Lobby Renovations to carry forward	\$0	\$190,243
(42)ZA- Water Repair in Furnance Room (2017)	\$10,000	\$0	\$10,000	\$0	\$10,000	0%	Request to carry forward	\$0	\$10,000
(43)ZA- Re-shingling hall (2017)	\$35,000	\$0	\$35,000	\$0	\$35,000	0%	Request to carry forward	\$0	\$35,000
(44)ZA- Energy efficiency upgrade (2017)	\$30,000	\$0	\$30,000	\$0	\$30,000	0%	Request to carry forward	\$0	\$30,000
(45)FV - Boiler condenser heater	\$3,250	\$0	\$3,250	\$0	\$3,250			\$0	\$3,250
(46)La Crete Arena Condenser Motor Purchase	\$4,972	\$0	\$4,972	\$0	\$4,972		Council Motion 17-11-871	\$0	\$4,972
Total Department 71	\$2,669,100	\$2,228,564	\$2,012,429	\$1,571,893	\$440,536			\$0	\$440,536
<b>Dpt 72 Parks</b>									
(04)Machesis Lake - Horse camp - road (CF)	\$14,975	\$15,158	\$2,668	\$2,851	(\$183)	100%	COMPLETE	\$0	\$0
(05)Bridge campground - Survey & improvements (CF)	\$84,000	\$67,373	\$18,857	\$2,230	\$16,627	75%	ONGOING	\$27,000	\$43,627
(07)FV - D.A. Thomas Park - Retaining Wall (CF)	\$10,000	\$4,555	\$5,445	\$0	\$5,445	80%	ONGOING	\$10,000	\$15,445
(10)Wadlin Lake - Grounds improvements (CF/2017)	\$110,000	\$98,149	\$45,588	\$33,737	\$11,851	100%	ONGOING	\$0	\$11,851
(11)Machesis Lake Site Development (2017)	\$75,000	\$42,415	\$75,000	\$42,415	\$32,585	90%	COMPLETE	\$0	\$0

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to December 31, 2017	Remaining Budget on December 31, 2017	% Project Completed	Comments	Additional Cost	2018 Cost
(12)Improvements to Provincial Park - Bridge Campground (2017)	\$60,000	\$16,002	\$60,000	\$16,002	\$43,998	50%	ONGOING	\$0	\$43,998
(13)Hutch Lake Cabins - Playground (2017)	\$44,472	\$39,832	\$44,472	\$39,832	\$4,640	75%	Currently being installed	\$0	\$4,640
(14)Hutch Lake Campground improvements (2017)	\$112,000	\$36,814	\$112,000	\$36,814	\$75,186	25%	ONGOING	\$0	\$75,186
(15)Hutch Lake Dock Blocks (2017)	\$10,000	\$0	\$10,000	\$0	\$10,000	0%	ONGOING	\$0	\$10,000
(16)FV - Mackenzie Housing Park Toddler Playground Equipment (2017)	\$14,700	\$19,795	\$14,700	\$19,795	(\$5,095)	100%	COMPLETE	\$0	\$0
(17)LC - Slide & swings Big Back Yard (2017)	\$32,866	\$29,879	\$32,866	\$29,879	\$2,987	50%	ONGOING	\$0	\$2,987
(18)LC - Playground Expansion (2017)	\$92,962	\$81,551	\$92,962	\$81,551	\$11,411	100%	COMPLETE	\$0	\$0
(19)Machesis Lake - Dock Blocks	\$10,025	\$0	\$10,025	\$0	\$10,025	0%	ONGOING	\$0	\$10,025
Total Department 72	\$671,000	\$451,523	\$524,583	\$305,106	\$219,477			\$37,000	\$217,759
Total 2017 Capital Projects	\$42,149,513	\$34,615,266	\$27,754,919	\$12,795,693	\$14,959,226			\$1,828,171	\$15,920,244

# 2018 Capital Projects

Project Description	2018 Budget	County Cost	External Funding				Internal Funding				NOTES
			FGIF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	
<b>(12) - Administration Department</b>											
Information Technology Network Equipment	30,000	-		30,000							
FV Office HVAC Photocopy Room/Meeting Room 1/Council Chambers	30,000	30,000									
FV Cargo Trailer	12,000	12,000									
<b>Total department 12</b>	<b>72,000</b>	<b>42,000</b>	-	<b>30,000</b>	-	-	-	-	-	-	
<b>(23) - Fire Department</b>											
LC - Deck Gun (Tompkins)	15,000	-		15,000							
LC - Pison Intake Valve and Booster Reel (Tompkins)	18,500	9,900		8,600				VER	9,900		
LC - Wildland Skid	5,200	-		5,200							
LC - Fire Pumper Truck	-	-		-							Unit # 9106
LC - Install Air Conditioning in Fire Hall	-	-		-							
LC - Install Generator Hook up	8,000	8,000									
LC - Fire Truck	500,000	500,000						ES-VER	500,000		Motion #18-02-146
<b>Total department 23</b>	<b>546,700</b>	<b>517,900</b>	-	<b>28,800</b>	-	-	-	-	<b>509,900</b>	-	
<b>(26) - Enforcement</b>											
<b>Total department 26</b>	-	-	-	-	-	-	-	-	-	-	
<b>(32) - Transportation Department</b>											
Street Sweeper	335,000	-		310,000		25,000					Unit # 3206
AWD Grader x3	1,488,261	377,298		532,863		578,100					Unit # 2137, # 2138, # 2139
FV - Tractor w/ Snowblower Attachment	256,500	-		195,500		61,000					Unit # 2415
FV - Loader	-	-		-		-					
FV - Mower & Sidearm	-	-		-		-					Unit # 2709
FV - Skidsteer	51,000	-		26,000		25,000					Unit # 2326
LC - Tractor 32hp	-	-		-		-					Donate Unit #2403 to La Crete Recreation Board
LC - Tilt Trailer	11,000	11,000									
LC - Skidsteer	51,000	-		26,000		25,000					Unit # 2327
LC - Pick up Truck	42,000	-		42,000							
LC - Pick up Truck	42,000	-		27,000		15,000					Unit # 1045
ZA - Back Hoe	139,000	-		139,000							
ZA - Dump Trailer	12,000	12,000									
FV - Pressure Washer	17,000	16,500				500					
LC - Heated Oil Unit Setup/Storage	40,000	40,000									

2018 TCA Projects

Project Description	2018 Budget	County Cost	External Funding				Internal Funding				NOTES
			FGIF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	
LC - Overhead Crane		-									
FV - 50st Monolithic Curb		-									
FV - Overlay 45 Ave	80,000	-		80,000							
FV - Overlay 47 Street (Hospital Hill)	40,000	-		40,000							
FV - Rebuild Eagles Nest Road (2 miles)	800,000	183,874	616,126								
FV - Pave Road to Water Point (1 km)		-									
FV - Rebuild Rocky Lane Road	1,000,000	5,000			500,000	495,000					contingent on grant funding
FV - Crosswalk Lights	10,550	-		10,550							
FV - Fix Hill on Range Raod 134	13,000	-		13,000							
LC - Cross Walk Lights x2	20,700	-		20,700							
LC - Chipseal North & South Access	275,000	-		275,000							
LC - Rebuild Golf Course Rd (1/2 mile)	205,000	205,000									
LC - Rebuild Airport Road (2 miles)	800,000	800,000									
LC - Rebuild Blue Hills Road (2 miles)	800,000	800,000									
LC - Rebuild Range Road 180 N (2 miles)											
LC - Buffalo Head Tower Flood Mitlqaation	50,000	50,000									
LC - Oil Bluemenort Road West	185,000	-		185,000							
LC - Overlay River Road	880,000	880,000									
LC - Various Overlays Hamlet of La Crete	250,000	250,000									
LC - Thermoplastic Lines Hamlet of La Crete	48,000	48,000									
LC - 1/2 mile Road South of Blue Hill Bridge	300,000	300,000									Motion 18-02-082 (RR 80,000+GCR 70,428)
FV - Shop Parking & Entrance Improvements	12,000	12,000									
<b>Total department 32</b>	<b>8,254,011</b>	<b>3,990,672</b>	<b>616,126</b>	<b>1,922,613</b>	<b>500,000</b>	<b>1,224,600</b>	-	-	-		
<b>(41) - Water Treatment &amp; Distribution Department</b>											
FV - Rural Water Supply North of the Peace River	420,000	420,000									\$20,000 from 2017 Non TCA Project - RL Rural General Water Purif 200,000
LC - Truck replacement	42,000	-		40,500		1,500					Unit #1431
<b>Total department 41</b>	<b>462,000</b>	<b>420,000</b>	-	<b>40,500</b>	-	<b>1,500</b>	-	-	-		
<b>(42) - Sewer Disposal Department</b>											
ZA - Sewage Forcemain	1,085,000	-		542,500	542,500						
LC - Main Lift Station Meter	50,000	-		50,000							
<b>Total department 42</b>	<b>1,135,000</b>	<b>-</b>	<b>-</b>	<b>592,500</b>	<b>542,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>(71) - Recreation</b>											
FV - Arena Ice Surface Lighting Upgrade	20,000	20,000									
FV - Boiler Room Upgrades	45,000	45,000									
FV - Facility Door Upgrades	30,000	30,000									
LC - Blue Hills Skate Shack Repairs	20,000	20,000									
LC - Renovate Old Dressing Roms	30,000	15,000				15,000					
LC - Floor Scrubber	7,000	7,000									
LC - Splash Park Electrical & Plumbing	18,000	18,000									
LC - Parking Lot Slurry & Lines	17,500	-		17,500							
<b>Total department 71</b>	<b>187,500</b>	<b>155,000</b>	<b>-</b>	<b>17,500</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>		

2018 TCA Projects

Project Description	2018 Budget	County Cost	External Funding				Internal Funding				NOTES
			FGIF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	
<b>(72) - Parks &amp; Playgrounds Department</b>											
FV - Processor / Splitter	33,200	33,200									
LC - Zero Turn Mower	15,200	-		15,200							Donate Unit #3010 to La Crete Recreation Board
3/4 ton pickup	45,000	-		43,500		1,500					Unit #1646
FV - Parks Storage Shed	27,500	-		27,500							
FV - Hutch Lake Cabin Expansion	114,000	114,000									
FV - Wadlin Lake Land Purchase	15,000	15,000						GOR	15,000		\$15,000 transfer from 2017 Non-TCA Project - Wadlin Lake Land Purchase
<i>Total department 72</i>	<b>249,900</b>	<b>162,200</b>	-	<b>86,200</b>	-	<b>1,500</b>	-		<b>15,000</b>	-	
<b>TOTAL 2018 Capital Projects</b>	<b>10,907,111</b>	<b>5,287,772</b>	<b>616,126</b>	<b>2,718,113</b>	<b>1,042,500</b>	<b>1,242,600</b>	-		<b>524,900</b>	-	

# Municipal Reserves

MACKENZIE COUNTY  
MUNICIPAL RESERVES

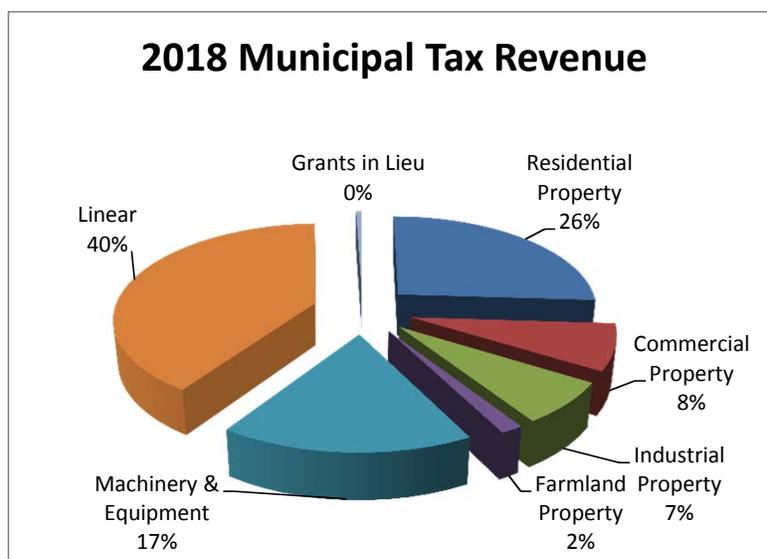
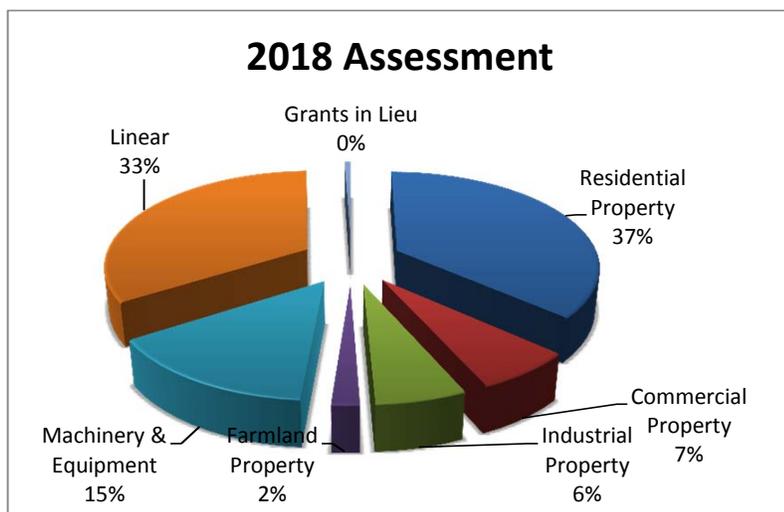
	Name	Estimated (Dec. 31, 2016)	To be used for projects (TCA & NTCA)	Transfer from Operating to Reserve	Transfer from Reserves to Operating	Interfund Transfers	Estimated (Dec. 31, 2017)	To be used for projects (TCA & NTCA)	Transfer from Operating to Reserve	Transfer from Reserves to Operating	Interfund Transfers	Estimated (Dec. 31, 2018)
	<b>Operating Fund Reserves:</b>											
RESV17	Bursaries	9,250		13,350	(9,250)		13,350					13,350
RESV01	General Operating Reserve	3,137,564	(325,777)	670,000	(382,000)	(15,000)	3,084,787	(35,000)	148,400	(995,000)		2,203,187
RESV05	Gravel Reclamation	22,377					22,377					22,377
RESV14	Gravel Crushing Reserve	543,955		1,070,000	-		1,613,955			(1,270,000)		343,955
RESV03	Off-Site Levy Reserve	1,277,507					1,277,507					1,277,507
RESV20	Grants to Other Organizations Reserve	620,536	(222,650)		(34,968)	35,000	397,918	(15,000)				382,918
RESV10	Municipal Reserve	478,922	(168,000)				310,922					310,922
	<b>Subtotal - Operating Fund Reserves</b>	<b>6,090,111</b>	<b>(390,650)</b>	<b>1,753,350</b>	<b>(426,218)</b>	<b>20,000</b>	<b>6,720,816</b>	<b>(50,000)</b>	<b>148,400</b>	<b>(2,265,000)</b>	<b>-</b>	<b>4,554,216</b>
	<b>Capital Fund Reserves:</b>											
RESV07	Emergency Service	963,469				(963,469)	-					-
RESV06	Vehicle & Equipment Replacement and Emergency Service Reserve	1,770,195	(505,469)			963,469	2,228,195	(509,900)	669,235			2,387,530
RESV04	Roads Reserve (General)	4,536,864	(655,000)				3,881,864	(80,000)				3,801,864
RESV19	Street Light Replacement Reserve	-							250,000			250,000
RESV09	Drainage Reserve	2,500,031	255,634				2,755,665					2,755,665
RESV13	Water /Sewer Infrastructure Reserve	386,225				(224,022)	162,203					162,203
RESV18	Rural Water Reserve Fund	2,492,123				190,011	2,682,134					2,682,134
RESV08	Recreation and Parks	250,000	(55,000)				195,000					195,000
RESV08	Recreation Board Reserve - Zama	19,389					19,389					19,389
RESV08	Recreation Reserve - Fort Vermilion	130,076	(55,000)				75,076					75,076
RESV08	Recreation Reserve - La Crete	240,570	(39,110)				201,460					201,460
RESV02	General Capital Reserve	4,049,943	134,536		-	250,000	4,434,479	(73,153)	148,399			4,509,725
	<b>Subtotal - Capital Fund Reserves</b>	<b>18,038,985</b>	<b>(919,409)</b>	<b>-</b>	<b>-</b>	<b>(34,011)</b>	<b>17,085,565</b>	<b>(663,053)</b>	<b>1,067,634</b>	<b>-</b>	<b>-</b>	<b>17,490,146</b>
	<b>TOTAL RESERVES</b>	<b>24,129,096</b>	<b>(1,310,059)</b>	<b>1,753,350</b>	<b>(426,218)</b>	<b>(14,011)</b>	<b>23,806,381</b>	<b>(713,053)</b>	<b>1,216,034</b>	<b>(2,265,000)</b>	<b>-</b>	<b>22,044,362</b>
	Established reserves as per Council policies											

# 2018 Municipal Taxes

	2017 assessment	% change estimated	2018 estimated assessment	2018 projected revenue
Residential Property	780,624,090	12.22%	875,989,170	6,380,017
Commercial Property	149,145,140	7.95%	161,001,510	1,916,791
Industrial Property	121,540,530	19.22%	144,903,740	1,724,789
Farmland Property	44,343,070	0.46%	44,544,970	378,886
Machinery & Equipment	359,713,940	-2.04%	352,362,750	4,194,174
Linear	825,930,250	-2.93%	801,709,880	9,830,837
Grants in Lieu	9,845,820	37.12%	13,500,750	130,108
<b>Total Taxable Assessment</b>	<b>\$2,291,142,840</b>	<b>4.49%</b>	<b>\$2,394,012,770</b>	<b>\$24,555,603</b>
Tax exempt assessment	187,119,170	18.83%	222,356,220	0
<b>Total Assessment</b>	<b>\$2,478,262,010</b>	<b>5.57%</b>	<b>\$2,616,368,990</b>	<b>\$24,555,603</b>

Notes:

(1) Please note that 2017 tax bylaw rates were used in the calculation of the projected 2018 tax revenues.



# 2018 Grants to Other Organizations

**MACKENZIE COUNTY**

**Summary of 2018 Grants to Other Organizations (NPOs)**

Orginazation	2018 Budget	2018 Request	2017 Budget	2016 Actual	2015 Actual
Mackenzie County Library Board	241,550	241,550	239,080	237,910	228,000
Recreation Boards	1,198,919	2,063,050	1,727,739	1,370,546	1,105,901
FCSS	373,353	468,271	373,353	373,353	293,341
Agriculture	131,000	133,000	127,000	110,000	150,000
Other	550,400	835,500	464,541	426,908	402,500
	<b>2,495,222</b>	<b>3,741,371</b>	<b>2,931,713</b>	<b>2,518,717</b>	<b>2,179,742</b>

**Specification of requests by location:**

Location	FCSS	Other Grants	Recreation Boards	Agriculture	Mackenzie County Library	Total
3 Recreation Boards - Capital			175,500			175,500
Fort Vermillion	149,202	54,500	352,993			556,695
La Crete	215,210	159,700	518,031			892,941
Zama	8,941	8,000	152,396			169,337
High Level		40,000				40,000
Rocky Lane		39,000				39,000
Rainbow Lake		25,000				25,000
Library					241,550	241,550
Other (Regional)		88,000		131,000		219,000
Tourism		1,000				1,000
Cemeteries		4,200				4,200
<b>Total 2018 Budget</b>	<b>373,353</b>	<b>419,400</b>	<b>1,198,919</b>	<b>131,000</b>	<b>241,550</b>	<b>2,364,222</b>

## Library Boards

### *Mackenzie Library Board*

	2018 Budget	change	2018 Request	change	2017 Actual	change	2016 Actual	change	2015 Actual	change
Mackenzie Library Board	212,500	0.00%	212,500	0.00%	212,500	0.00%	212,500	0.00%	212,500	1.09%
Town of High Level Cost Sharing*	15,500	0.00%	15,500	0.00%	15,500	0.00%	15,500	0.00%	15,500	-1.96%
Utilities	13,550		13,550	22.29%	11,080	11.81%	9,910	10.79%	8,945	
<b>Total</b>	<b>241,550</b>		<b>241,550</b>	<b>1.03%</b>	<b>239,080</b>	<b>0.49%</b>	<b>237,910</b>	<b>0.41%</b>	<b>236,945</b>	<b>4.83%</b>

Population	10,927	10,927	10,925	10,927
\$ per capita	\$22.11	\$21.88	\$21.78	\$21.68

Mackenzie County  
Recreation Boards

		2018 Budget	2018 Requests	2017 Actual	2016 Actual	2015 Actual
<b>FV Recreation Society</b>	Capital - see specification	98,000	853,200	555,000	113,870	129,500
	Operating - Board & Facilities	213,728	233,496	185,850	185,850	185,850
	<b>Total requested</b>	<b>311,728</b>	<b>1,086,696</b>	<b>740,850</b>	<b>299,720</b>	<b>315,350</b>
	<i>Paid by County:</i>					
	Operating - utilities	122,353	113,948	116,527	69,807	110,978
	Operating - insurance	16,912	17,103	16,912	16,912	17,555
	<b>Total requested + paid by County</b>	<b>450,993</b>	<b>1,217,747</b>	<b>874,289</b>	<b>386,439</b>	<b>443,884</b>

<b>LC Recreation Society</b>	Capital - see specification	77,500	172,500	177,700	414,149	82,030
	Operating - Board & Facilities	343,390	378,800	298,600	298,600	242,585
	<b>Total requested</b>	<b>420,890</b>	<b>551,300</b>	<b>476,300</b>	<b>712,749</b>	<b>324,615</b>
	<i>Paid by County:</i>					
	Operating - utilities	137,813	113,652	131,250	71,439	125,000
	Operating - insurance	36,828	37,267	36,828	36,828	38,319
	<b>Total requested + paid by County</b>	<b>595,531</b>	<b>702,219</b>	<b>644,378</b>	<b>821,016</b>	<b>487,934</b>

<b>Zama Recreation Society (excl. FCSS &amp; excl. Chamber of Commerce)</b>	Capital - see specification	-	-	75,000	30,920	78,200
	Operating - Board & Facilities	136,732	118,880	118,880	118,880	118,880
	<b>Total requested</b>	<b>136,732</b>	<b>118,880</b>	<b>193,880</b>	<b>149,800</b>	<b>197,080</b>
	<i>Paid by County:</i>					
	Operating - Utilities	9,895	18,387	9,424	7,523	8,975
	Operating - Insurance	5,769	5,816	5,769	5,769	5,885
	<b>Total requested + paid by County</b>	<b>152,396</b>	<b>143,084</b>	<b>209,073</b>	<b>163,092</b>	<b>211,940</b>

Summary	2018 Budget	2018 Requests	2017 Actual	2016 Actual	2015 Actual
Total capital (County's portion)	175,500	1,025,700	807,700	558,939	289,730
Total operating	693,850	731,176	603,330	603,330	547,315
<b>Total capital + operating</b>	<b>869,350</b>	<b>1,756,876</b>	<b>1,411,030</b>	<b>1,162,269</b>	<b>837,045</b>
County-paid utilities & insurance	329,570	306,174	316,709	208,277	306,713
<b>Grand total</b>	<b>1,198,919</b>	<b>2,063,050</b>	<b>1,727,739</b>	<b>1,370,546</b>	<b>1,143,758</b>

\*Utilities includes increase due to the Alternative Supply Reserve Fund for Northern Lights Gas Co-Op

Specification of Capital Grant Requests for 2018 (includes non-TCA items)	2018 Budget	2018 Requests	Cost Allocation - Approved			Notes
			Rec. Board cost share	County cost share	Total	
<i>Fort Vermilion Recreation Society:</i>						
New Hockey Boards and Glass for ice surface W/ netting		240,000				
Facility Lighting upgrade (lobby & ice surface)	20,000	50,000			-	
Boiler Room upgrades	45,000	45,000			-	
Splash Pad Renovations		20,000			-	
Second Beach Volleyball court		10,000			-	
Facility Door upgrade	30,000	30,000				
Facility Security Camera System	3,000	12,000				
Fitness Centre Equipment	-	20,000				
Full Size Soccer Nets	-	10,000				
Facility Booking Software		2,400				
Install Air Conditioning		59,800				
Artificial Ice Header Replacement		79,000				
Emergency Generator		275,000			-	
<b>Subtotal - Fort Vermilion Recreation Society</b>	<b>98,000</b>	<b>853,200</b>	-	-	-	
<i>La Crete Recreation Society:</i>						
Sprinklers for Ball Diamonds		60,000			-	
Skate Shack in Bluehills, shingles, roof extension, siding	20,000	20,000			-	
Renovate old dressing rooms (paint, vanities, bench)	-	35,000			-	
two sets of mini nets & portable boards	8,500	8,500			-	
Floor Scrubber	7,000	7,000			-	
Two Heaters for Bleachers	6,500	6,500			-	
Splash Park Electrical and Plumbing	18,000	18,000			-	
Wheel chair lift for hall & Wheel chair accessibility						no amount given
Parking Lot Slurry & Lines	17,500	17,500			-	
<b>Subtotal - La Crete Recreation Society</b>	<b>77,500</b>	<b>172,500</b>	-	-	-	
<i>Zama Recreation Society:</i>						
Requesting only Carry forward from 2017						
<b>Subtotal - Zama Recreation Society</b>	-	-	-	-	-	
<b>Total - Recreation Societies</b>	<b>175,500</b>	<b>1,025,700</b>	-	-	-	

Mackenzie County

Schedule of Recurring Grants - FCSS

	2018 Budget	change	2018 Requests	change	2017 Actual	change	2016 Actual	change	2015 Actual	change
Fort Vermilion FCSS	149,202	-37%	238,700	60%	149,202	18%	149,202	18%	126,019	0%
La Crete FCSS	215,210	-2%	220,630	3%	215,210	18%	215,210	18%	181,770	0%
Zama FCSS	8,941	0%	8,941	0%	8,941	18%	8,941	18%	7,552	0%
<b>Total FCSS Funding Requested:</b>	<b>373,353</b>	-20%	<b>468,271</b>	25%	<b>373,353</b>	18%	<b>373,353</b>	18%	<b>315,341</b>	0%
Provincial FCSS Funding (80%)	298,682	0%	298,682	0%	298,682	18%	298,682	18%	252,273	0%
Municipal Share (20%)+	74,671	0%	74,671	0%	74,671	18%	74,671	18%	63,068	0%
<b>Provincial + Municipal funding available:</b>	<b>373,353</b>	0%	<b>373,353</b>	0%	<b>373,353</b>	18%	<b>373,353</b>	18%	<b>315,341</b>	0%
<b>Requested over the funding available:</b>			<b>94,918</b>		<b>0</b>		<b>0</b>		<b>0</b>	

The 20% municipal share is funded by the County's municipal taxes.

**Mackenzie County  
Grants to Other Non-Profit Organizations**

Organization	Operating or Capital	2018 Budget	2018 Request	2017 Approved	2016 Approved	2015 Approved
Assumption Region Community Policing Society	Operating	-	6,040	-	-	-
Frontier Veterinary Services	Operating - Large Animal	26,000	26,000	20,000	-	-
	Operating	40,000	40,000	40,000	60,000	100,000
FV Agricultural Society - Heritage Centre	Operating	25,000	45,000	25,000	25,000	25,000
FV Area Board of Trade	Operating	17,000	80,510	12,000	12,000	12,000
FV Friends of the Old Bay House Society	Utilities only	2,500	23,000	11,500	-	-
FV Mackenzie Applied Research Association	Operating	50,000	50,000	50,000	50,000	50,000
	Operating	15,000	15,000	15,000	-	-
FV Royal Canadian Legion, Branch 243	Operating	6,000	-	6,000	6,000	6,000
FV Seniors' Club	Operating	4,000	-	4,000	4,000	4,000
FV Walking Trail - in TCA budget	Operating	-	-	-	-	10,000
Fort Vermilion Youth Programs	Operating	-	-	-	-	5,000
HL Agricultural Exhibition Association	Capital	15,000	15,000	15,000	10,000	10,000
HL Rural Community Hall	Operating	10,000	10,000	10,000	10,000	10,000
	Capital	15,000	15,000	10,000	10,000	7,000
HL Trappers Association	Capital	-	-	6,000	-	-
LC Area Chamber of Commerce	Operating	25,000	25,000	23,000	23,000	23,000
LC Agricultural Society - Mennonite Heritage Village	Capital	13,000	13,000	10,000	10,000	10,000
	Operating	35,000	80,000	35,000	35,000	35,000
	Operating-Utilities & Insurance	41,000	41,000	41,000	22,489	41,506
LC Community Equine Centre	Operating - Heat and Power	10,000	-	10,000	100,000	-
LC Field of Dreams Stampede Committee (Rodeo)	Capital	10,000	90,000	35,000	-	-
LC Meals for Seniors	Operating	6,000	6,000	4,000	4,000	4,000
LC Polar Cats	Operating	5,000	15,000	5,000	5,000	5,000
LC Seniors Inn (drop-in centre)	Operating	3,000	3,000	3,000	3,000	3,000
	Operating - Utilities	4,000	2,450	1,341	1,219	1,456
LC Walking Trails - in TCA budget	Operating	-	-	-	-	10,000
Mackenzie Regional Community Society	Operating	-	10,000	-	-	-
Rainbow Lake Family Centre	Capital	-	6,300	5,000	-	10,000
Rainbow Lake Nursery School Society	Capital	-	4,000	-	-	-
Rainbow Lake Youth Center	Capital	-	28,000	-	-	-
	Operating	25,000	39,000	7,500	-	-

Mackenzie County  
Grants to Other Non-Profit Organizations

Organization	Operating or Capital	2018 Budget	2018 Request	2017 Approved	2016 Approved	2015 Approved
Rocky Lane Agricultural Society	Capital	15,000	15,000	12,000	12,000	14,000
	Operating	14,000	14,000	12,000	14,000	14,000
	Operating - Arena Heat and Power	10,000	-	10,000	-	-
Tompkins Improvement Board	Operating	7,700	15,000			
Watt Mountain Wanderers	Operating	-	-	5,000	5,000	10,000
ZA Chamber of Commerce	Operating	8,000	8,000	8,000	8,000	8,000
REDI	Operating	28,000	28,000	28,000	28,000	28,000
Farm Safety	Operating	-	2,000			
Mackenzie Tourism (DMO)	Operating	-	-	-	-	15,000
Mackenzie Golf	Operating	1,000	1,000	1,000	1,000	1,000
High School Bursaries	Operating	25,000	25,000	25,000	24,000	25,000
Cemeteries	Operating	4,200	4,200	4,200	4,200	3,500
Grants to Other Organizations - Misc	Operating	15,000	15,000	15,000		
Emergent/ Emergency Funding	Operating	20,000	20,000			
<b>Total</b>		<b>550,400</b>	<b>835,500</b>	<b>464,541</b>	<b>426,908</b>	<b>400,462</b>

\*Blanks indicate no application received

Mackenzie County  
Cemeteries

	2018 Budget	2018 Request	2017 Actual	2016 Actual	2015 Actual	2014 Actual	2013 Actual
St. Henry's RC Cemetary	600	600	600	600	500	500	500
St. Luke's Anglican Cemetary	600	600	600	600	500	500	500
La Crete Bergthaler	600	600	600	600	500	500	500
La Crete Christian Fellowship	600	600	600	600	500	500	500
North Paddle River Cemetary	600	600	600	600	500	500	500
Cornerstone Evangelical Church	600	600	600	600	500	500	500
Ruthenian Greek Cemetary	600	600	600	600	500	500	500
	4,200	4,200	4,200	4,200	3,500	3,500	3,500